

Course:

Understanding and Managing Mergers and Acquisitions

27.07.2026 – 31.07.2026

Location: to be determined in the centre of Utrecht

Course Director: prof. dr. Wilco Oostwouder

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MONDAY, 27 JULY		
Time	Activity	Description
10.00 – 11.00	Lecture	Introduction to Mergers and Acquisitions. Legal aspects <i>Prof. dr. Wilco Oostwouder</i> <i>(Loyens & Loeff)</i>
11.00 – 11.15	<i>Coffee break</i>	
11.15 – 12.00	Lecture	Economic and socio-economic aspects of corporate acquisition <i>Prof. dr Hans Schenk</i> <i>(professor emeritus of economics Utrecht /university)</i>
12.00 – 13.00	<i>Lunch break</i>	
13.00 – 14.00	Lecture	Introduction to Mergers and Acquisitions (business and finance aspects I) <i>Luigi Pinna</i> <i>(Utrecht University)</i>
14.00 – 14.15	<i>Coffee break</i>	
14.15 – 15.15	Lecture	Introduction to Mergers and Acquisitions (business and finance aspects II) <i>Luigi Pinna</i> <i>(Utrecht University)</i>
15.15 – 15.30	Instruction to the exam/presentations	

TUESDAY, 28 JULY		
10.00 – 11.00	Lecture	M&A Strategy <i>Luigi Pinna</i> (Utrecht University)
11.00 – 11.15	Coffee break	
11.15 – 12.15	Lecture	M&A. The role of the financial advisor <i>Jimmy Teelen</i> (Associate Director M&A at Rabobank)
12.15 – 13.15	Lunch break	
13.15 – 14.45	Lecture	Letter of intent, due diligence and the Share Purchase Agreement (SPA) Thijs Verstraten and Wouter Kok (Attorneys at law at Lexence)
14.45 – 15.00	Coffee break	
15.00 – 16.00	Lecture	Valuation <i>Richard Peeters</i> (Director Valuations at Match Plan)

WEDNESDAY, 29 JULY		
TIME	ACTIVITY	DESCRIPTION
09.30 – 11.30	Lecture	Shareholders Agreement (Joint Venture) <i>Michelle de Vries</i> (Attorney at law at Stek)
11.30 – 11.45	Coffee break	
11.45 – 12.45	Lecture	Private Equity <i>Elias Ram</i> (Attorney at law at Stek)
12.45 – 13.30	Lunch break	
13.30 – 14.30	Lecture	Competition law and Mergers and Acquisitions <i>Tim Raats</i> (Attorney at law, BarentsKrans)
14.30 – 14.45	Coffee break	
14.45 – 15.45	Lecture	Executive pay and M&A <i>Naomi Reijn</i> (Attorney at law A&O Shearman)
15.45 – 17.00	Preparations for the exam/presentations	

THURSDAY, 30 JULY		
10.00 – 11.00	Lecture	Introduction to public offers & legal framework <i>Jeroen Allebrandi, Philip Brink, Reinier de Groot</i> (Attorneys at law A&O Shearman)
11.00 – 11.15	Coffee break	
11.15 – 12.15	Lecture	First phase of public offers: “approach & negotiations” (incl. possible protective measures) <i>Reinier de Groot</i> (Attorney at law A&O Shearman)
12.15 – 13.15	Lunch break	
13.15 – 14.15	Lecture	Second phase of public offers: “making the offer” <i>Jeroen Allebrandi</i> (Attorney at law A&O Shearman)
14.15 – 14.30	Coffee break	
14.30 – 15.30	Lecture	Third phase of public offers: “getting to 100%” <i>Philip Brink</i> (Attorney at law A&O Shearman)
15.30+	Preparation for the exam/presentations	

FRIDAY 31 JULY		
10.00 – 11.00	Workshop	Negotiation training I (based on the book “Getting to Yes” of Fisher, Ury and Patton of the Harvard Negotiation Project) <i>Segrún Monsma</i> (Padkos Interim & Project Management)
11.00 – 11.15	<i>Coffee break</i>	
11.15 – 12.30	Workshop	Negotiation training II (based on the book “Getting to Yes” of Fisher, Ury and Patton of the Harvard Negotiation Project) <i>Segrún Monsma</i> (Padkos Interim & Project Management)
12.30 – 13.30	<i>Lunch break</i>	
13.30 – 14.30/15.00	The exam/presentation	Jury: Luigi Pinna and Prof. dr. Wilco Oostwouder)
15.00 – 15.30	Certificate Award Ceremony	