Course:

#### Understanding and Managing Mergers and Acquisitions

#### 28.07.2025 - 01.08.2025

Location: Lecture room 019 Janskerkhof 2-3 Utrecht

Course Director: prof. dr. Wilco Oostwouder E-mail: <u>wilco.oostwouder@loyensloeff.com</u> Course Assistant: Trix Oostwouder E-mail: <u>toostwouder@gmail.com</u>



For information about the Social Program, please have a look at the last page of this document or visit the <u>Utrecht Summer School website</u>!

MONDAY, 28 JULY				
Time	Activity	Description		
10.00 - 11.00	Lecture	Introduction to Mergers and Acquisitions. Legal aspects		
		Prof. dr. Wilco Oostwouder		
		(Attorney at law Loyens & Loeff)		
11.00 - 11.15	Coffee break			
	Lecture	Economic and socio-economic aspects of		
		corporate acquisition		
11.15 - 12.00		Prof. dr Hans Schenk		
		(professor emeritus of economics Utrecht University)		
12.00 - 13.00	Lunch break			
	Lecture	Introduction to Mergers and Acquisitions (business		
		and finance aspects I)		
13.00 - 14.00				
		Luigi Pinna		
		(Utrecht University)		
14.00 - 14.15	Coffee break			
14.15 – 15.15	Lecture	Introduction to Mergers and Acquisitions (business		
		and finance aspects II)		
15.15 – 15.30	Instruction to the exam/presentations	Luigi Pinna		
		(Utrecht University)		

TUESDAY, 29 JULY		
		M&A Strategy
10.00 - 11.00	Lecture	Luigi Pinna
		(Utrecht University)
11.00 - 11.15	Coffee break	
		M&A. The role of the financial advisor
11.15 – 12.15	Lecture	Jimmy Teelen
		(Associate Director M&A at
		Rabobank)
12.15 - 13.15	Lunch break	
		Letter of intent, due diligence and the Share Purchase
		Agreement (SPA)
13.15 – 14.45	Lecture	Prof. dr. Wilco Oostwouder
		(Attorney at law Loyens & Loeff)
14.45 - 15.00	Coffee break	
11.15 15.00		
15.00 - 16.00	Lecture	Valuation
		Richard Peeters
		(Director Valuations at Match Plan)

WEDNESDAY, 30 JULY				
TIME	ACTIVITY	DESCRIPTION		
		Shareholders Agreement and Governance after the		
		Merger		
09.30 - 11.30	Lecture			
		Jesse Trommel (Attorney at law at Loyens & Loeff)		
11.30 - 11.45		(Anomey ut law at Loyens & Loejj)		
11.30 - 11.43	Coffee break			
		Private Equity		
11.45 - 12.45	Lecture	Elias Ram		
		(Attorney at Law at Stek)		
12.45 - 13.30	Lunch break			
		Competition law and Mergers and Acquisitions		
13.30 - 14.30	Lecture	Tim Raats		
		(Attorney at law, BarentsKrans)		
14.20 14.45				
14.30 - 14.45	Coffee break			
		Executive pay and M&A		
14.45 - 15.45	Lecture	Naomi Reijn		
		(Attorney at law A&O Shearman)		
15.45 - 17.00	Preparations for the exam/presentations			

THURSDAY, 31 July		
		Introduction to public offers & legal framework
10.00 - 11.00	Lecture	Jeroen Allebrandi, Philip Brink, Reinier de Groot (Attorneys at law A&O Shearman
11.00 - 11.15	Coffee break	
11.15 – 12.15	Lecture	First phase of public offers: "approach & negotiations" (incl. possible protective measures)
		Reinier de Groot (Attorney at law A&O Shearman
12.15 – 13.15	Lunch break	
13.15 – 14.15	Lecture	Second phase of public offers: "making the offer"
		Jeroen Allebrandi (Attorney at law A&O Shearman
14.15 – 14.30	Coffee break	
14.30 - 15.30	Lecture	Third phase of public offers: "getting to 100%" <i>Philip Brink</i> (Attorney at law A&O Shearman)
15.30+	Preparation for the exam/presentations	

FRIDAY 1 August				
10.00 - 11.00	Workshop	Negotiation training I(based on the book "Getting to Yes" of Fisher, Ury andPatton of the Harvard Negotiation Project)Segrun Monsma(Padkos Interim & Project Management)		
11.00 - 11.15	Coffee break			
11.15 – 12.30	Workshop	Negotiation training II(based on the book "Getting to Yes" of Fisher, Ury andPatton of the Harvard Negotiation Project)Segrun Monsma(Padkos Interim & Project Management)		
12.30 - 13.30	Lunch break			
13.30 – 14.30/15.00	The exam/presentations			
15.00 - 15.30	Certificate Award Ceremony			