

Course:

Understanding and Managing Mergers and Acquisitions 28.07.2025 – 01.08.2025

Location: Janskerkhof 2, 3a

3512 BK Utrecht

Course Director: prof. dr. Wilco Oostwouder E-mail: wilco.oostwouder@loyensloeff.com

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| MONDAY, 28 JULY | | | | |
|-----------------|---------------------------------------|---|--|--|
| Time | Activity | Description | | |
| 10.00 – 11.00 | Lecture | Introduction to Mergers and Acquisitions. Legal aspects Prof. dr. Wilco Oostwouder | | |
| | | (Loyens & Loeff) | | |
| 11.00 - 11.15 | Coffee break | | | |
| 11.15 – 12.00 | | Economic and socio-economic aspects of corporate acquisition | | |
| | Lecture | Prof. dr Hans Schenk (professor emeritus of economcs Utrecht /university) | | |
| 12.00 – 13.00 | Lunch break | | | |
| 13.00 – 14.00 | Lecture | Introduction to Mergers and Acquisitions (business and finance aspects I) Luigi Pinna (Utrecht University) | | |
| 14.00 – 14.15 | Coffee break | | | |
| 14.15 – 15.15 | Lecture | Introduction to Mergers and Acquisitions (business and finance aspects II) | | |
| 15.15 – 15.30 | Instruction to the exam/presentations | Luigi Pinna (Utrecht University) | | |



| TUESDAY, 29 JULY | | |
|------------------|--------------|---|
| | | M&A Strategy |
| 10.00 – 11.00 | Lecture | Luigi Pinna |
| | | (Utrecht University) |
| 11.00 – 11.15 | Coffee break | |
| | | M&A. The role of the financial advisor |
| 11.15 – 12.15 | Lecture | Jimmy Teelen (Associate Director M&A at |
| | | Rabobank) |
| 12.15 – 13.15 | Lunch break | |
| 13.15 – 14.45 | Lecture | Letter of intent, due diligence and the Share Purchase Agreement (SPA) Lecturer: to be requested |
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| 14.45 – 15.00 | Coffee break | |
| 15.00 –16.00 | | Valuation |
| | Lecture | Richard Peeters (Director Valuations at Match Plan) |



| WEDNESDAY, 30 JULY | | | | |
|--------------------|---|--|--|--|
| TIME | ACTIVITY | DESCRIPTION | | |
| | | Shareholders Agreement and Governance after the Merger | | |
| 09.30 – 11.30 | Lecture | Jesse Trommel (Attorney at law at Loyens & Loeff) | | |
| 11.30 – 11.45 | Coffee break | | | |
| | | Private Equity | | |
| 11.45 – 12.45 | Lecture | Elias Ram (Attorney at Law at Stek) | | |
| 12.45 – 13.30 | Lunch break | | | |
| | | Competition law and Mergers and Acquisitions | | |
| 13.30 – 14.30 | Lecture | Tim Raats (Attorney at law, BarentsKrans) | | |
| 14.30 – 14.45 | Coffee break | | | |
| | | Executive pay and M&A | | |
| 14.45 – 15.45 | Lecture | Naomi Reijn (Attorney at law A&O Shearman) | | |
| 15.45 – 17.00 | Preparations for the exam/presentations | | | |



| THURSDAY, 31 July | | | |
|-------------------|--|--|--|
| | | Introduction to public offers & legal framework | |
| 10.00 – 11.00 | Lecture | Jeroen Allebrandi, Philip Brink, Reinier de Groot (Attorneys at law A&O Shearman | |
| 11.00 – 11.15 | Coffee break | | |
| 11.15 – 12.15 | Lecture | First phase of public offers: "approach & negotiations" (incl. possible protective measures) | |
| | | Reinier de Groot (Attorney at law A&O Shearman | |
| 12.15 – 13.15 | Lunch break | | |
| 13.15 – 14.15 | Lecture | Second phase of public offers: "making the offer" | |
| | | Jeroen Allebrandi (Attorney at law A&O Shearman | |
| 14.15 – 14.30 | Coffee break | | |
| 14.30 – 15.30 | Lecture | Third phase of public offers: "getting to 100%" Philip Brink (Attorney at law A&O Shearman) | |
| 15.30+ | Preparation for the exam/presentations | | |



| FRIDAY 1 August | | | |
|------------------------|----------------------------|--|--|
| 10.00 – 11.00 | Workshop | Negotiation training I (based on the book "Getting to Yes" of Fisher, Ury and Patton of the Harvard Negotiation Project) Segrun Monsma (Padkos Interim & Project Management) | |
| 11.00 – 11.15 | Coffee break | | |
| 11.15 – 12.30 | Workshop | Negotiation training II (based on the book "Getting to Yes" of Fisher, Ury and Patton of the Harvard Negotiation Project) Segrun Monsma (Padkos Interim & Project Management) | |
| 12.30 – 13.30 | Lunch break | | |
| 13.30 – 14.30/15.00 | The exam/presentations | | |
| 15.00 – 15.30 | Certificate Award Ceremony | | |

Provisional Schedule May be subjected to adjustments

